# Hospital at Home USERS GROUP

## Are We Ready?

Preparing Your Clinical Team For Delivering Hospital At Home Care

Xiomara M. Dorrejo, MS, AGPCNP-BC | Mount Sinai Patrick Kneeland, MD | DispatchHealth Doug Clarke, MD, MBA | Medically Home







Webinar May 24, 2022



#### We appreciate the generous support of

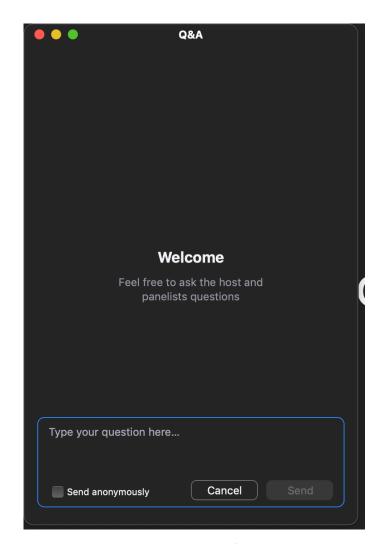


# The John A. Hartford Foundation



### **ZOOM** Webinar Housekeeping

- Please submit your questions via the Q&A option.
- Due to the large audience for today's webinar, everyone has been placed on mute.
- If you have any technical issues, please contact Gabrielle Schiller (gabrielle.schiller@mssm.edu) or send her a message via the Zoom chat feature.





**David M. Levine, MD, MPH, MA**Medical Director of Strategy and Innovation
Home Hospital, Brigham & Women's Hospital
Assistant Professor, Harvard Medical School

# Hospital at Home USERS GROUP

Web: hahusersgroup.org

Tw: @hahusersgroup

TA Center:

hahusersgroup.org/technicalassistance-center

#### The HaH Users Group Webinar Series

- The Hospital At Home Model and the CMS Acute Hospital Care At Home Waiver
- Building Support for Your Hospital at Home Program: Issues in Strategic Engagement
- Who's In, Who's Out? Deciding Which Patients Are Right for Your Hospital at Home Program
- Tech Matters: Building the Right Digital Platform for Your Hospital at Home Program
- Efficient, Effective, Excellent: Issues in Hospital at Home Logistics and Operations
- On Time, Every Time: Delivering Hospital at Home Ancillary Services
- How Are We Doing? Evaluating Hospital at Home Quality and Safety
- Mastering Meds: Exploring Issues of Pharmacy in Hospital at Home
- Finding Your People: Issues in Patient Identification, Recruitment and Referral
- Looking Ahead: Hospital At Home Beyond the Public Health Emergency
- By the Numbers: Financial Models, Value Propositions, and Projections for the Next Generation of Hospital at Home Programs
- Hospital at Home for Cancer Care: Current Innovations, Opportunities, and Challenges
- Building Your Dream Team: Strategies for Staffing Your Hospital at Home Program
- Hospital at Home for COVID-19: What We've Learned and What We're Learning
- Are We Ready?: Preparing Your Clinical Team For Delivering Hospital At Home Care

#### See Events or the Technical Assistance Center at HaHUsersGroup org

## 2022 Annual Meeting: Save the Date – October 27



The Hospital at Home Users Group Virtual Annual Meeting will take place **October 27**, as a pre-conference of the AAHCM Annual Meeting in Orlando, FL on October 28-29.

Stay tuned for more information about submitting your poster abstracts!

#### Today's Webinar

## Are We Ready?

Preparing Your Clinical Team For Delivering Hospital At Home Care





**Xiomara M. Dorrejo, MS, AGPCNP-BC** Nurse Practitioner, Hospitalization at Home Mount Sinai Health System



**Patrick Kneeland, MD**Vice President for Medical Affairs
DispatchHealth



**Doug Clarke, MD, MBA**President, TetherMed
Medically Home



**Mount Sinai** 

# Training for Nurses & Advanced Practice Providers (APP's)

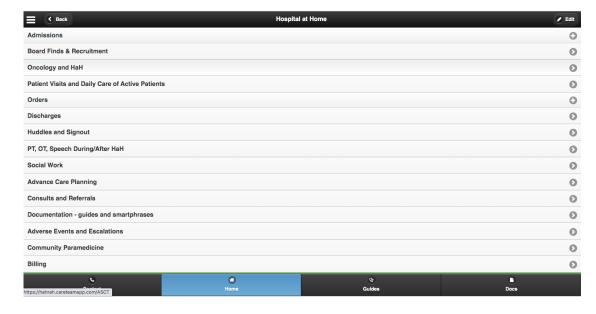




- 3-6 month onboarding
- Competency checklist
- Training needs assessment
- Didactic training sessions (onsite and virtually)
- Skills-lab and hands-on training sessions
- Shadowing experiences (onsite, offsite & virtually)
- Mock patient visits
- Buddy system
- Peer preceptorship
- Debriefing sessions
- Gradual increase in patient caseload

- Technology, equipment, and supplies
- Training materials, guides, and HAH app
- 3 and 6 month evaluations
- Refresher training sessions
- Trainings for new initiatives

#### **HAH APP**



## Training Curriculum

- HAH program background and history
- Admissions process
- Acute phase through monitoring phase
- Interdisciplinary team roles
- Team communication/signout
- Care coordination
- Time management
- Weekday/weekend workflows
- Home care safety and best practices
- Home visits
- Telehealth visits
- Skills: i.e Lines, Tubes, Drains,
- Treatment guidelines and HAH app
- Orders, discharges, and referrals
- Documentation and billing
- Incidents and escalations



#### Hospitalization at Home Program Competency Checklist Nursing Workflow

☐ Telehealth Visit

F		

rocedure
. Confirms with team patient visit time, priority and type (i.e. RN only or RN/Provider telehealth visit at 8:15am)
<ol> <li>Contacts patient to confirm visit time and instructs patient/caregiver to take out all meds for med rec (i.e. oral/injectables/inhalers/creams), pill box, personal glucometer &amp; remove IV meds from refrigerator*</li> </ol>
B. Utilizes interpreter services for limited English proficiency patients*
Reviews orders and patient progress notes in EPIC Haiku.
6. Confirms unclear orders with provider and reports estimated visit time and/or delays in a timely manner
s. Ensures nursing bag with adequate HAH supplies: Lab/PIV start kits and PPE kits
<ul> <li>Explains HAH role and visit purpose. Adheres to infection control procedures: hand hygiene and/or PPE/disinfects equipment</li> </ul>
B. Obtains chief complaint and history/review of systems based on patient's diagnoses
Assessed medication adherence: patient taking meds from HAH pill box gvisit and reason for missed meds
<ol> <li>Performs comprehensive physical examination based on patient's diagnoses and orders.</li> </ol>
1. Obtains accurate vital signs per orders (i.e T, orthostatic BP, HR, RR (at rest) & Sp02 with and without O2, at rest and with ambulation)
1a. Assessed orthostatic BP accurately: BP & HR sitting at rest for 5 minutes, repeats BP & HR standing after 1 ninute and after 3 minutes*
1b. Assessed Sp02 at rest (room air); with activity (room air); at rest (on oxygen); with activity (on oxygen) *
2. Screens for SEPSIS: Rigors? Suspected infection? Altered Mental Status? ≥100.4F or ≤ 96.4F? SBP< 90 or
24. Demonstrates skills-based knowledge:    Phlebotomy
□Phlebotomy □Infusion Therapy: □Gravity □Ambulatory Pump □PIV Management □PICC Management □MIDLINE Management □Oxygen Management □Incentive Spirometry
□Phlebotomy □Infusion Therapy: □Gravity □Ambulatory Pump □PIV Management □PICC Management □MIDLINE Management □Oxygen Management □Incentive Spirometry □Peak Flow Meter Monitoring □Other: □Inhalation Therapy □Indwelling Catheter □Wound Care Management
□ Phlebotomy □ Infusion Therapy: □ Gravity □ Ambulatory Pump □ PIV Management □ PICC Management □ MIDLINE Management □ Oxygen Management □ Incentive Spirometry □ Peak Flow Meter Monitoring □ Other: □ Inhalation Therapy □ Indwelling Catheter □ Wound Care Management 25. Pre-pours medication after medication reconciliation with provider (SOC/DC visit/med changes);** 26. During telehealth visits, coordinates visits with Recovery Care Coordinators and demonstrates proper use
□ Phlebotomy □ Infusion Therapy: □ Gravity □ Ambulatory Pump □ PIV Management □ PICC Management □ MIDLINE Management □ Oxygen Management □ Incentive Spirometry □ Peak Flow Meter Monitoring □ Other: □ Inhalation Therapy □ Indwelling Catheter □ Wound Care Management  25. Pre-pours medication after medication reconciliation with provider (SOC/DC visit/med changes):* 26. During telehealth visits, coordinates visits with Recovery Care Coordinators and demonstrates proper use of vivify equipment and digital stethoscope* 27. Provides patient teaching via teach-back and return-demonstration(SOC/DC visit): Reviews HAH folder:
□ Phlebotomy □ Infusion Therapy: □ Gravity □ Ambulatory Pump □ PIV Management □ PICC Management □ MIDLINE Management □ Oxygen Management □ Incentive Spirometry □ Peak Flow Meter Monitoring □ Other: □ Inhalation Therapy □ Indwelling Catheter □ Wound Care Management 25. Pre-pours medication after medication reconciliation with provider (SOC/DC visit/med changes):* 26. During telehealth visits, coordinates visits with Recovery Care Coordinators and demonstrates proper use of vivify equipment and digital stethoscope* 27. Provides patient teaching via teach-back and return-demonstration(SOC/DC visit): Reviews HAH folder: Action plan, My daily chart, magnet on fridge, updated med list; treatments and vivify vitals monitoring

31. Prioritizes nursing assessments and interventions appropriately



## Discussion



**Dispatch Health** 

## Training for Doctors (MD's)

# "Can we just plug any of our physicians into this model of care?"



#### **3 Key Elements**

- Attracting the Right Talent
- Understanding What Physicians Will Want to Know Before Starting
- Ongoing Professional Development for the Novel Care Environment



91-year-old male with a history of heart failure with preserved ejection fraction, mild to moderate aortic stenosis, and mild to moderate cognitive dementia

## Attracting the Right Physician Talent



#### **Value Alignment**

The idea of working with a patient and their family in their environment is energizing and strikes a core value

#### **Prone to Agility and Creativity**

Can balance agility with safety and evidence-base to marry humanity and science

#### **Open to Flattened Hierarchy and Energized by Team Dynamics**



85-year-old with chronic COPD and 3 inpatient hospitalizations in the past year for COPD, now with pneumonia.

# What physicians will want to know



- **Patient Safety.** How do we know this care is safe? What tools are at my fingertips to facilitate the patients?
- **Hitting on the Quadruple Aim.** How do these models support value-based care?
- Patient Selection. How do we appropriately select patients for this level of high-acuity care?
- **Clinical Pathways.** What conditions will I be treating and what guidance will I have around how to best provide evidence-based care in the home?
- Practice Scope. What does immersion in the world of this model mean, if anything, for my traditional practice?
- **Logistical support.** Clearly, one of the main advantages of centralizing care in a hospital is that the logistics are all handled. For in-home models, how will all the required services be deployed?

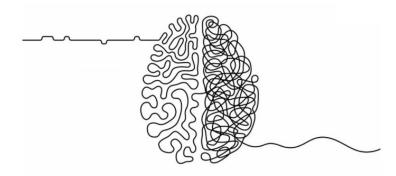
## Professional Development for the Novel Care Environment





#### **Technical Novelties**

- The technology
- Maneuvering the logistics and tacit knowledge
- Safety-based protocols



#### **Cognitive Novelties**

- Assessing patient appropriateness
- Being comfortable in the home or beaming in
- Shared decision making in the home
- Clinical reasoning in the home
- Leading an interdisciplinary team (remotely)

## Important Training Modalities



#### Individual and team-based onboarding

#### Team-based hard-wired professional development.

- Recurring structured peer-to-peer learning around key topics.
- Example: "How do you create a shared decision-making environment
- with patients and their people around home vs. the hospital?"

#### Interdisciplinary case review series

"Another set of neurons" – i.e., real-time phone-a-friend while doing the work



## Discussion



## Medically Home Training for **Community Paramedics**

## Medically Home MIH Clinical Academy



- Didactics, hands-on skills training, and case-based simulations run by board certified Emergency Physicians, Clinical Nurse Educators, and Community Paramedics
- Academy Learning Objectives
  - 1. Clinical Assessment Includes history taking/interviewing, physical examination, case presentation, documentation
  - 2. Pharmacology medication formulary specific to the HaH model, including antibiotics and diuretics. Includes clinical indications, monitoring, infusion rates and compatibilities, and contraindications
  - 3. Lab Medicine focus on point of care lab values and clinical presentations of abnormalities (BMP, CBC, LFTs, U/A)
  - 4. Specific skill training:
    - IV placement, phlebotomy and blood culture collection
    - Sterile technique
    - Basic wound care and wet-to-dry dressing changes

- Urologic procedures (foley), ostomy care
- Indwelling vascular line access/dressing
- Medication administration/infusions
- Point of care testing

# Standardized Mobile Integrated Health Training





Medically Home's MIH Clinical Academy



Sponsored Paramedic Training Course



International Board of Specialty Certification (IBSC) Community Paramedic Certification (CP-C) examination

#### Post Go-Live



- Sponsored Paramedic Training Course
  - Self-paced, online, up to 4 months
  - Designed to prepare learners to enter the Community Paramedic Profession as an entry level provider
  - Goal of passing the International Board of Specialty Certification (IBSC)
     Community Paramedic Certification (CP-C) exam
  - Advanced training on assessments, plans of care, chronic condition management, enhanced pharmacology and laboratory medicine
  - Focus on how to function within the non-transportation parts of the healthcare system
  - Clinical hours that will be done virtually or in-person

# Treatment of EMS and MIH Groups as Strategic Partners



- National partnerships allow increased availability through a network of clinically standardized MIH providers
- Encouragement and enablement of local EMS/MIH partners to work within the TetherMed solution
- Paramedics and Acute Care Nurses not currently practicing to full scope of practice and often dissatisfied with outdated 911 transfer model
  - TetherMed opens career pathways, increased earning potential, and greater job satisfaction which is critical to growing and maintaining this critical new role
  - o Appetite for increased accountability and input in advanced primary care and population health
  - New source of higher-margin use cases and revenue for MIH providers
- Substantial planned growth of Yale and MHG in next 1-2 years will be challenged without investments which allow capacity to develop prior to current need
  - o Potential bottleneck unless minimum visits guaranteed
  - Scales with Yale throughout regional footprint

## Discussion

## Audience Q&A

#### 2022 Annual Meeting: Save the Date – October 27



The Hospital at Home Users Group Virtual Annual Meeting will take place **October 27**, as a pre-conference of the AAHCM Annual Meeting in Orlando, FL on October 28-29.

Stay tuned for more information about submitting your poster abstracts!

#### Binge Them All: The HaH Users Group Webinar Series

- The Hospital At Home Model and the CMS Acute Hospital Care At Home Waiver
- Building Support for Your Hospital at Home Program: Issues in Strategic Engagement
- Who's In, Who's Out? Deciding Which Patients Are Right for Your Hospital at Home Program
- Tech Matters: Building the Right Digital Platform for Your Hospital at Home Program
- Efficient, Effective, Excellent: Issues in Hospital at Home Logistics and Operations
- On Time, Every Time: Delivering Hospital at Home Ancillary Services
- How Are We Doing? Evaluating Hospital at Home Quality and Safety
- Mastering Meds: Exploring Issues of Pharmacy in Hospital at Home
- Finding Your People: Issues in Patient Identification, Recruitment and Referral
- Looking Ahead: Hospital At Home Beyond the Public Health Emergency
- By the Numbers: Financial Models, Value Propositions, and Projections for the Next Generation of Hospital at Home Programs
- Hospital at Home for Cancer Care: Current Innovations, Opportunities, and Challenges
- Building Your Dream Team: Strategies for Staffing Your Hospital at Home Program
- · Hospital at Home for COVID-19: What We've Learned and What We're Learning
- · Are We Ready?: Preparing Your Clinical Team For Delivering Hospital At Home Care

#### See Events or the Technical Assistance Center at HaHUsersGroup.org

Learn more at: HaHUsersGroup.org

Hospital AT Home
USERS GROUP

#### For More Information

- Hospital at Home Users Group https://hahusersgroup.org/
- Hospital at Home Users Group Technical Assistance Center https://www.hahusersgroup.org/technical-assistance-center/
  - Featured Resource Annotated CMS Waiver
     https://www.hahusersgroup.org/technical-assistance-center/cms-waiver-requirements/options-for-addressing-the-2020-cms-waiver-requirements/

### THANK YOU







