

# Age-Friendly Beyond the Hospital: Innovation in Hospital at Home

*Bruce Leff, MD | Johns Hopkins University*

*Shivani Jindal, MD | Cincinnati VA Medical Center; University of Cincinnati School of Medicine*

*Michael Nassif, MD | St. Luke's Health System*

*Michael Lee, MD, MS, FACEP | Kent Hospital*

*Aaron Nepaul, MD | Kent Hospital*

*Michelle Grinman, MD, FRCPC, MPH | University of Calgary; Alberta Health Services*



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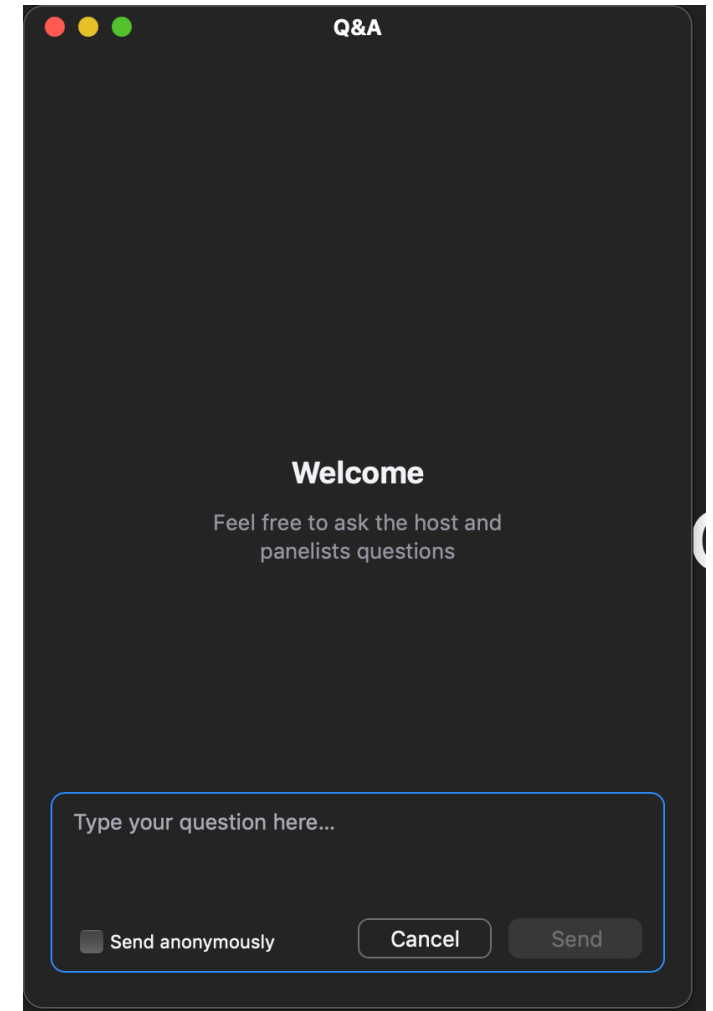
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The  
John A. Hartford  
Foundation

# ZOOM Webinar Housekeeping

- *Please submit your questions via the Q&A option.*
- *Due to the large audience for today's webinar, everyone has been placed on mute.*
- *If you have any technical issues, please contact Jane Donahue ([jdonahue@aboutscp.com](mailto:jdonahue@aboutscp.com)) or send her a message via the Zoom chat feature.*



# Hospital AT Home USERS GROUP™

*Website: [hahusersgroup.org](http://hahusersgroup.org)*

*Twitter/X: [@hahusersgroup](https://twitter.com/hahusersgroup)*

*TA Center: [hahusersgroup.org/technical-assistance-center](http://hahusersgroup.org/technical-assistance-center)*

# The HaH Users Group Webinar Series

*Finding Your People: Issues in Patient Identification, Recruitment and Referral*

*Looking Ahead: Hospital At Home Beyond the Public Health Emergency*

*By the Numbers: Financial Models, Value Propositions, and Projections for the Next Generation of Hospital at Home Programs*

*Hospital at Home for Cancer Care: Current Innovations, Opportunities, and Challenges*

*Building Your Dream Team: Strategies for Staffing Your Hospital at Home Program*

*Hospital at Home for COVID-19: What We've Learned and What We're Learning*

*Are We Ready?: Preparing Your Clinical Team For Delivering Hospital At Home Care*

*Measuring Up: Meeting Program Standards for Hospital at Home*

*What's Needed Next? Hospital at Home During the Extended Waiver and Beyond*

*Always Prepared: Ensuring Your Hospital at Home Program is Ready for Any Emergency, Large or Small*

*Nurses at the Forefront: Essential Clinicians in Hospital at Home Programs*

*Hospital at Home, Medicaid, and Equity: Lessons from Three States*


*Can We Deliver Skilled Nursing Facility Care at Home? Should We?*

*Go Home and Go Big: Scaling Strategies for Hospital at Home Programs*

*Family First: Prioritizing Caregivers in Hospital at Home*

*See the full list of webinars on the [Events](#) page at [HaHUsersGroup.org](https://HaHUsersGroup.org)*

# 2024 Annual Meeting: Save the Date – October 17

|  |                      |  |
|--|----------------------|--|
| Hospital at Home Users Group                                       |                      |  |
| <b>2024 ANNUAL MEETING</b>   |                      |  |
| Down to the (Waiver) Wire,<br>What's Next<br>for Hospital at Home? |                      |  |
| <i>October 17</i>  | <i>11 am–5 pm ET</i> | <i>Virtual</i>   |

*The Hospital at Home Users Group Virtual Annual Meeting will take place **October 17**.*

# Users Group Caregiver Experience Study

- *A team of researchers at the Icahn School of Medicine at Mount Sinai is looking to interview HaH caregivers to learn more about caregivers' experience and the range of equity challenges relevant to HaH practice, research and policy.*
- *To get involved, scan the QR code or contact [info@hahusersgroup.org](mailto:info@hahusersgroup.org)*





***Bruce Leff, MD***

*Director, Center for Transformative Research;  
Professor, Johns Hopkins University School of Medicine*



**Today's Webinar**

**Age-Friendly  
Beyond the Hospital:  
Innovation in Hospital at  
Home**

# Today's Speakers



***Shivani K. Jindal, MD***

*Geriatric Medicine Physician,  
Cincinnati VA Medical Center;  
Director, Transition of Care  
Associate Professor*

*University of Cincinnati College of Medicine*



***Michael Nassif, MD***

*Medical Director,  
Saint Luke's Hospital in Your Home  
St. Luke's Health System*

# Today's Speakers



***Michael Lee, MD, MS, FACEP***

*Medical Director,  
Kent Hospital at Home  
Kent Hospital*



***Aaron Nepaul, MD***

*Geriatric Medicine Physician,  
ACE and Kent Hospital at Home  
Kent Hospital*



***Michelle Grinman, MD, FRCPC, MPH***

*Deputy Section Chief, General Internal  
Medicine Division, Cumming School of  
Medicine, University of Calgary  
Scientific Director, Hospital Medicine  
Section, Medicine Strategic Clinical  
Network, Alberta Health Services*

# Panelist Disclosures

- ***Shivani Jindal, MD***
  - *VA National Age Friendly Steering Committee*
- ***Michael Nassif, MD***
  - *None*
- ***Michael Lee, MD, MS, FACEP***
  - *None*
- ***Aaron Nepaul, MD***
  - *None*
- ***Michelle Grinman, MD, FRCPC, MPH***
  - *None for Dr. Grinman*
  - *Complex Care Hub program (now the Virtual Home Hospital program) is funded and housed by Alberta Health Services under the Ministry of Health for the Province of Alberta, Canada*
  - *From 2018-2020, funding for a Clinical Assistant was provided by a grant from Boehringer-Ingelheim*

**VA**



**U.S. Department of Veterans Affairs**

Veterans Health Administration  
*Geriatric Research, Education, and Clinical Centers*

**Age-Friendly**   
Health Systems

# Age-Friendly 4Ms in Hospital-at-Home

Shivani K. Jindal, MD MPH, Stephanie Pagliuca, MD

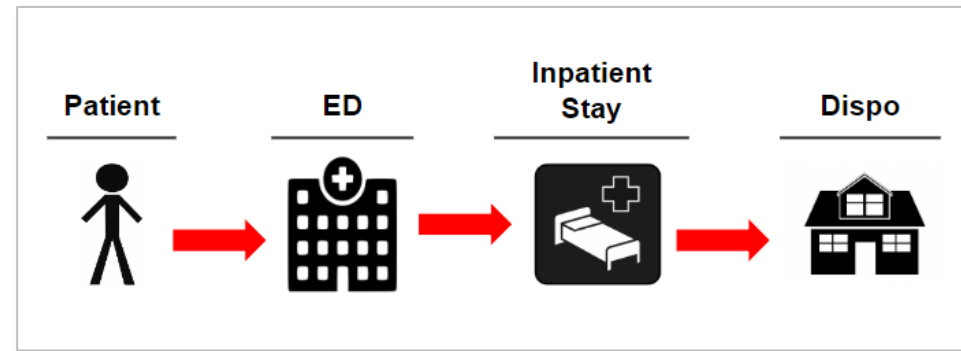
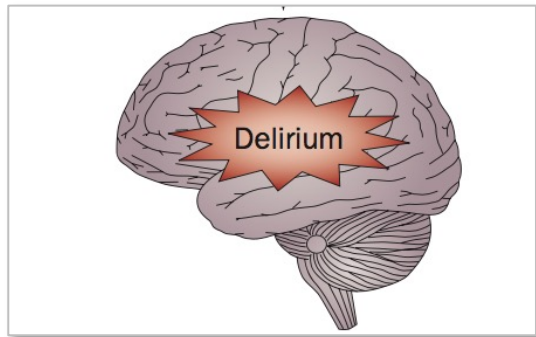
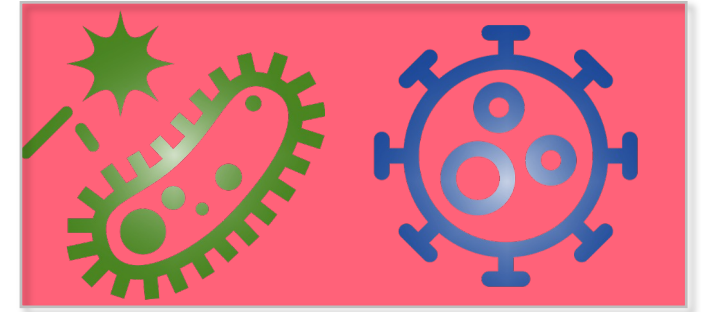
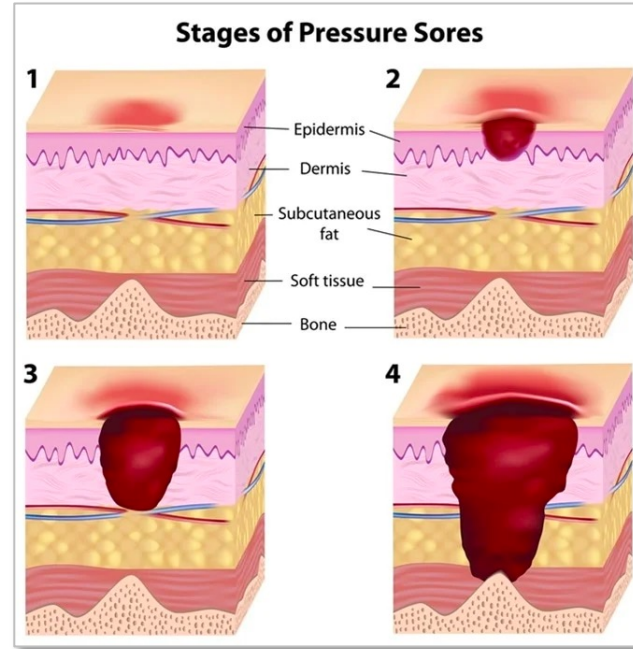


**Boston University** School of Medicine



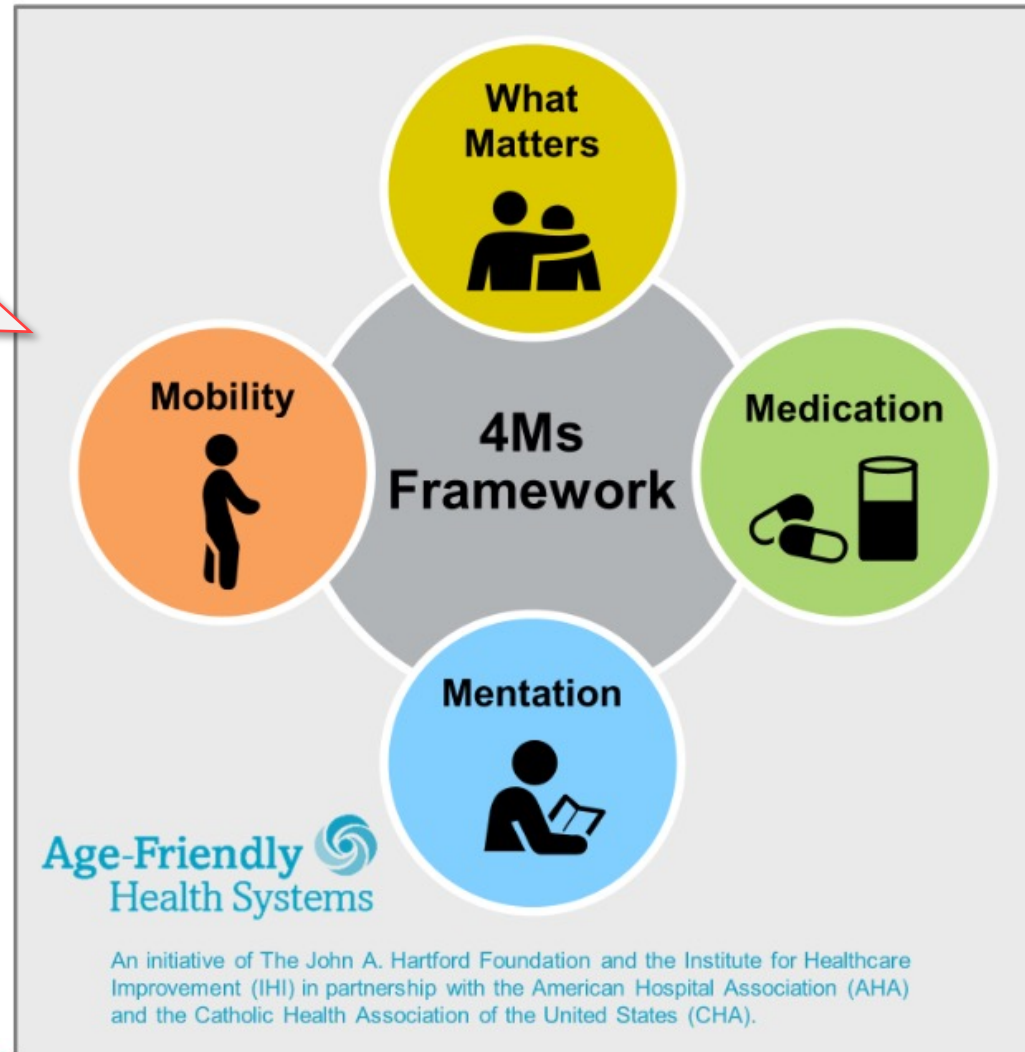
**Hospital** AT **Home**  
USERS GROUP™

# Traditional inpatient care has unique health risks for older adults



# The 4Ms provides a framework to care for the unique health risks of older adults

HaH Aligns well with Age-Friendly Health Systems



## What Matters

Know and align care with each older adult's specific health outcome goals and care preferences including, but not limited to, end-of-life care, and across settings of care.

## Medication

If medication is necessary, use Age-Friendly medication that does not interfere with What Matters to the older adult, Mobility, or Mentation across settings of care.

## Mentation

Prevent, identify, treat, and manage dementia, depression, and delirium across settings of care.

## Mobility

Ensure that older adults move safely every day in order to maintain function and do What Matters.

Age-Friendly Health Systems

An initiative of The John A. Hartford Foundation and the Institute for Healthcare Improvement (IHI) in partnership with the American Hospital Association (AHA) and the Catholic Health Association of the United States (CHA).



American Hospital Association



<https://www.ihl.org/Engage/Initiatives/Age-Friendly-Health-Systems/Pages/default.aspx>




**What Matters**







| PERCEPTION OF IMPORTANCE  | GENERAL PRACTICE  | TOOLS IN USE   |
|---|---|--|
| <p><b>78%</b> believe that it is 'very' or 'extremely' important to align care with <u>What Matters</u></p> | <p><b>78%</b> routinely asses 'What Matters'</p> <hr/> <p><b>56%</b> routinely screen for caregiver stress and burnout (for patients with caregivers)</p> | <ul style="list-style-type: none"><li>• Asking about goals and paperwork for goals of care documentation</li></ul> |



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| <b>Medications</b><br>  | <b>89%</b> believe that it is 'very' or 'extremely' important to screen for high risk or potentially inappropriate medications | <b>89%</b> routinely screen for high risk and potentially inappropriate medications  | <ul style="list-style-type: none"> <li>• Medication reconciliation with pill bottles at home</li> <li>• Pharmacist review</li> </ul> |

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| <b>Mobility</b><br>   | <b>100%</b> believe that it is 'very' or 'extremely' important to screen for mobility limitations                              | <b>100%</b> routinely screen for mobility limitations  | <ul style="list-style-type: none"> <li>Observation of ambulation and/or self report from patient or caregiver</li> </ul>         |

# Assessment of 5Ms via Hospital in Your Home Comprehensive Geriatric Assessment

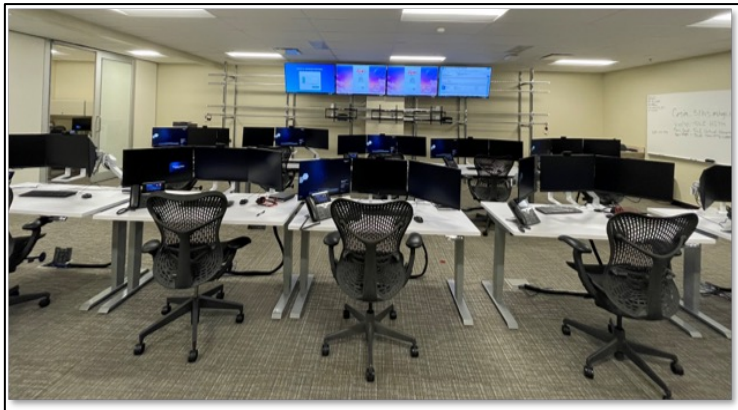
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Michael Nassif MD



# Saint Luke's Health System HIYH

- Integrated virtual and physical model for high-acuity care at home
- 4 metro hospitals in the greater Kansas City area, 2 states
- >1000 admissions since July 2022
- 77%  $\geq$  70 years old, 33% homebound
- Average LOS: 3.9 days



# HIYH Comprehensive Geriatric Consult

- Targeting HIYH patients with active geriatric syndromes.
- Virtual visit with geriatrician + focused in-person screens via APPs.
- Screens
  - Cognition (AD8, Mini Cog, SLUMS, bCAM)
  - Depression (PHQ2)
  - Functional status (Katz ADL, Lawson IADLs)
  - Polypharmacy
  - Fall risk (MAHC 10, home safety checklist)
  - Caregiver burden (Modified Caregiver Strain Index)
  - Advanced Directives
- CGA recommendations are built around the 5Ms.

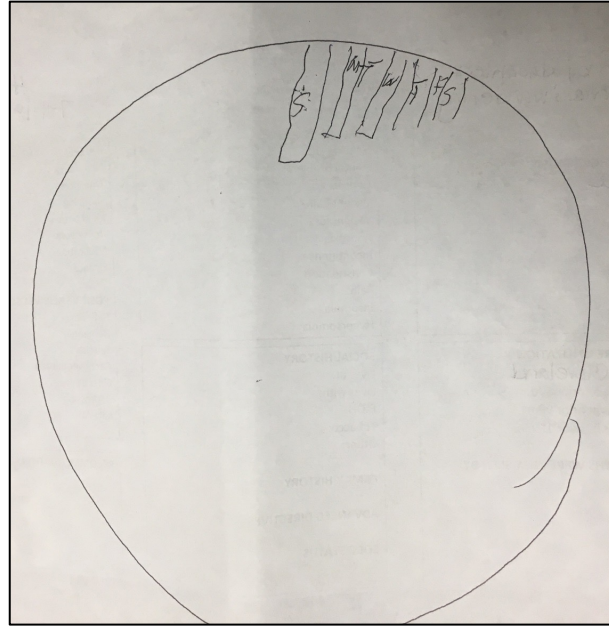
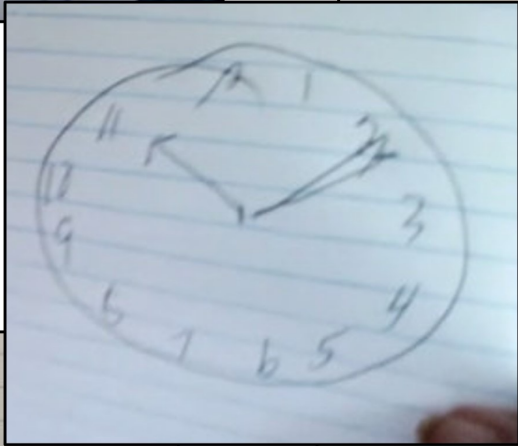
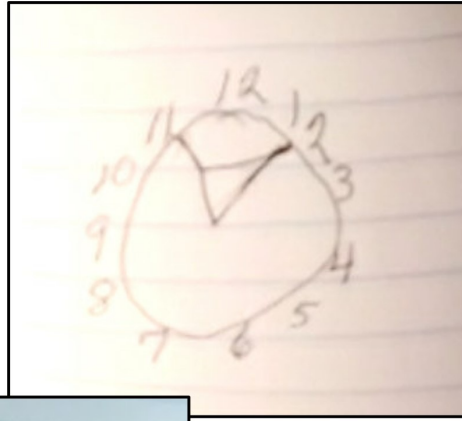
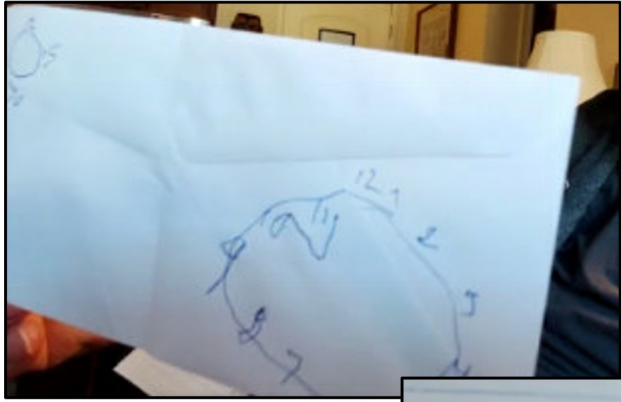


# Mentation

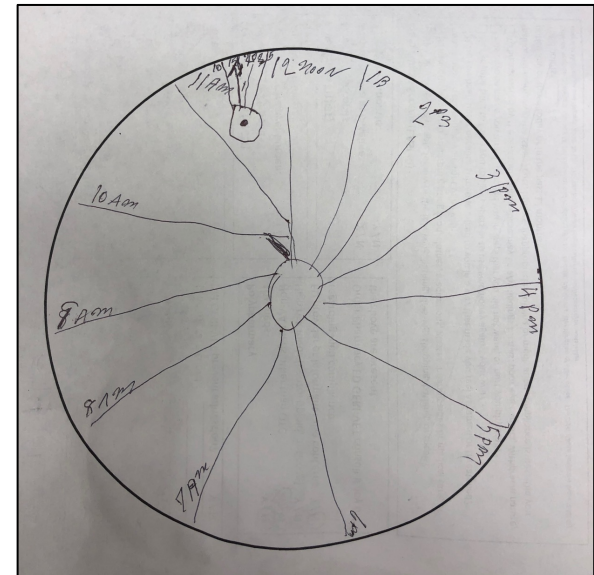
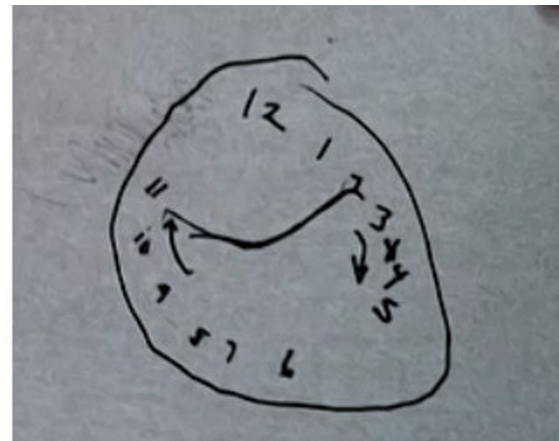
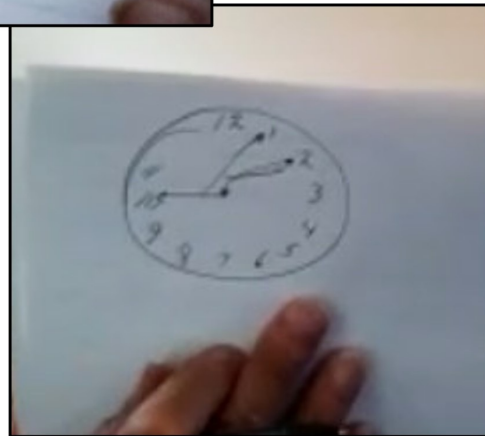
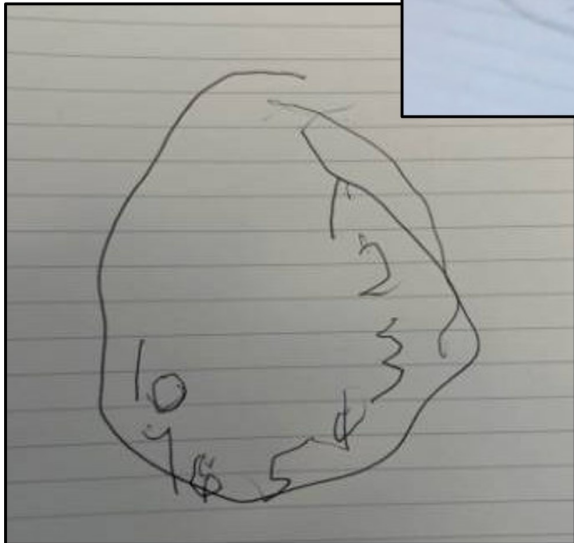
- AD8
  1. Problems with judgement (poor decision making)?
  2. Reduced interest in hobbies or activities?
  3. Repeats questions, stories, or statements?
  4. Trouble learning to use tools, appliances, gadgets (T.V. remote, smart phone)?
  5. Forgets correct month or year?
  6. Difficulty handing financial matters or bills
  7. Difficulty remembering appointments?
  8. Consistent/Daily problems with thinking or memory?
  9. Total Score [\*\*\*/8]
- Mini Cog
- SLUMS
- Delirium screening (brief Confusion Assessment Method)
- Depression screening (PHQ2)

**Call an informant to get collateral information (with permission)!**





Clock draw to assess executive function





# Mentation

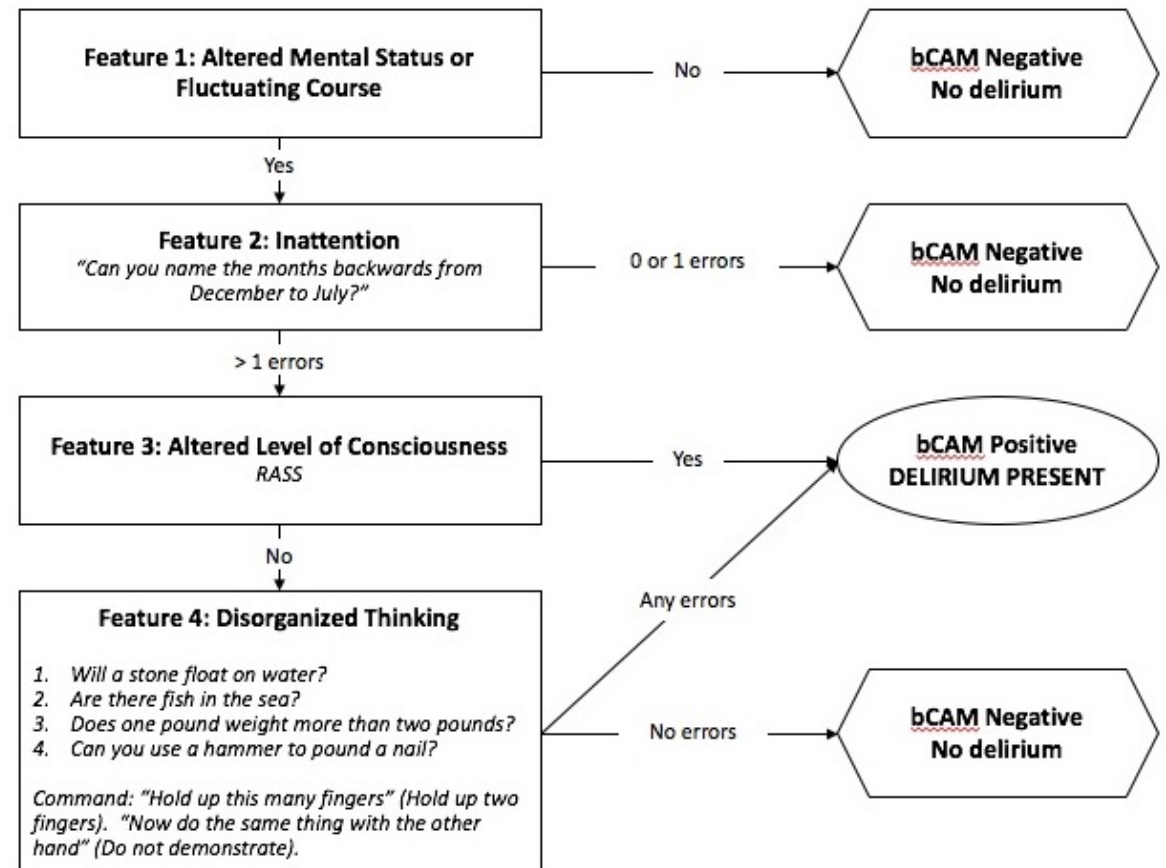
- Recommendations
  - Communication with family / PCP (with patient's permission)
  - Delirium prevention measures
  - Deprescribing
  - Consideration for depression/anxiety
  - Psychiatry available as consulting service via telehealth
  - Outpatient neurocognitive testing and brain imaging
  - Home health speech therapy
  - Ambulatory driving evals



# Mentation - Delirium

- Brief Confusion Assessment Method (bCAM)

- 1 minute
- Nursing driven
- Must get collateral info
- Positive screens
  - Infectious workup?
  - Substance abuse
  - Medication review
  - Hearing or visual impairments
  - Incontinence
  - Constipation
- Arrange for HHA?



# Medication

- Full time HIYH Pharmacist
- The beauty of reconciling medications in the home
- Items assessed via HIYH CGA:
  - At home does the patient use a pillbox to keep track of their medication schedule and dosing?
  - The patient manages medications with/without the help of a caregiver.
  - The following medications have been identified as potential meds that can be reduced or discontinued: (focusing on Beers list and OTC)
  - Number of home medications: \*\*\*



# Medication

- Liberal in dc'ing OTC medication on discharge med list.
- Collaboration with pharmacist on appropriate doses for age/weight/gender.
- Big focus on benzos, opioids, sleep aids, NSAIDs.
- Send message to PCP and provider seeing post-hospitalization with update on med changes.
- Get caregiver assistance with meds post-discharge.



# Medication Safety

- Keypad-controlled medication lock box.
- One time password for each opening of the box.
- Barcode scanning in future.



# Results

|  | Patients receiving CGA |         |
|--|------------------------|---------|
| Age, mean +/- SD                         | 82.5                   |         |
| Cognitive impairment <sup>1</sup> (n=65) | 37                     | (57.0%) |
| SLUMS <sup>2</sup> or MiniCog performed  | 20                     | (25.6%) |
| Functional Status                        |                        |         |
| ADL <sup>3</sup> ≤ 4 (n=70)              | 11                     | (15.7%) |
| IADL <sup>4</sup> ≤ 6 (n=66)             | 43                     | (65.2%) |
| Fall in prior 3 mo (n=60)                | 21                     | (30.4%) |
| Polypharmacy                             |                        |         |
| Uses pillbox (n=65)                      | 51                     | (78.4%) |
| Needs assistance with meds (n=70)        | 27                     | (38.6%) |
| ≥ 10 home meds (n=77)                    | 64                     | (83.1%) |
| Caregiver strain (n=50)                  | 23                     | (46.0%) |
| Caregiver relationship (n=50)            |                        |         |
| Child                                    | 32                     | (64.0%) |
| Spouse                                   | 9                      | (18.0%) |
| Other                                    | 9                      | (18.0%) |

<sup>1</sup> AD8 Dementia Screening Interview score >=2

<sup>2</sup> Saint Louis University Mental Status

<sup>3</sup> Katz Activities of Daily Living

<sup>4</sup> Lawson Instrumental Activities of Daily Living



# Results

|  | Patients receiving CGA (n=77) |
|--|-------------------------------|
| Addressed Geriatrics 5Ms <sup>1</sup> (%)  | 83.1 (n=64)                   |
| Communication with PCP (%)                 | 94.5 (n=73)                   |
| Code status changed (%)                    | 23.4 (n=18)                   |
| TPOPP <sup>2</sup> completed (%)           | 29.5 (n=23)                   |
| Advanced Directives initiated %)           | 15.6 (n=12)                   |
| Medication deprescription at discharge (%) | 61.0 (n=47)                   |
| Hospice referral (%)                       | 9.1 (n=7)                     |

1. Mentation, Mobility, Medications, Multimorbidity, Matters Most
2. Transportable Physician Orders for Patient Preferences



# Next steps

- Expanding our care team performing CGAs.
- Screen for elder abuse, social isolation, SDOH?
- Including 5Ms into daily progress note.
- 30 or 90d transitional care post-HIYH admission.
- Evaluating impact on future ED visits & hospitalizations, communication with ambulatory team and family.
- Expanding back to brick and mortar.





# Gratitude to the innovative Saint Luke's Hospital in Your Home team

- Medically Home
- Dr. Michael Nassif, Medical Director
- Aman Banes, Director of Operations
- Tiffany Meyers, APRN, Director of Patient Care Services
- Matt Roland, RN, HIYH Nurse Manager
- Jane Peck, VP Clinical Service Lines
- Dr. Jill Huded, Acute Care Geriatrician



# Age Friendly Beyond the Hospital: Innovation in Hospital at Home .

## Kent Hospital at Home & The 4Ms Framework: **Mobility**

Michael Lee, MD, MS, FACEP  
Medical Director and Staff Physician,  
Kent Hospital at Home

Aaron Nepaul, MD  
Geriatrician, Kent Hospital (ACE Unit)  
Staff Physician, Kent Hospital at Home

# Kent Hospital at Home Program

Part of the Care New England Health system

Monthly census is approx 40/month, approximately 5% of hospital's volume

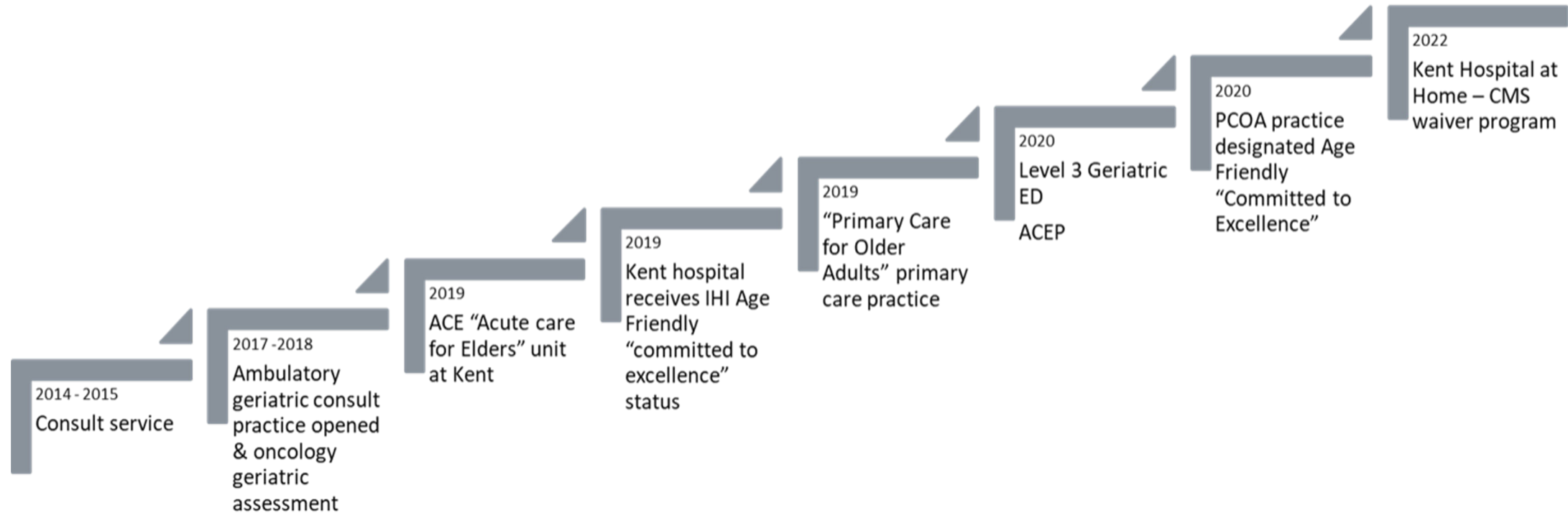
Average age: 71.9, 80% of patients are over 65

>95% of physician visits are in person

SNF placement rate 0.2%

Integrated service line: Geriatrics, Hospital at Home, Palliative Care

# Kent's hospital-wide commitment to age friendly care



Currently in process at Kent: ACS Geriatric Surgery Verification "Commitment Level"

# Mobility Benefits of Caring for Elderly Adults at Home

- Keeping patients in their home environment reduces risk of delirium
- More comfort and familiarity in home environment → more willing to ambulate and remain mobile
- Less tethering and mobility restrictions associated with treatment
- Enabling patients to maintain usual toileting routine/practices
- Excellent support and supervision from loved-ones, friends, neighbors, etc.
- Utilizing technology for fall detection, monitoring of step counts, and quick response to clinical changes

# Screening for mobility limitations and ensuring early, frequent and safe mobility:

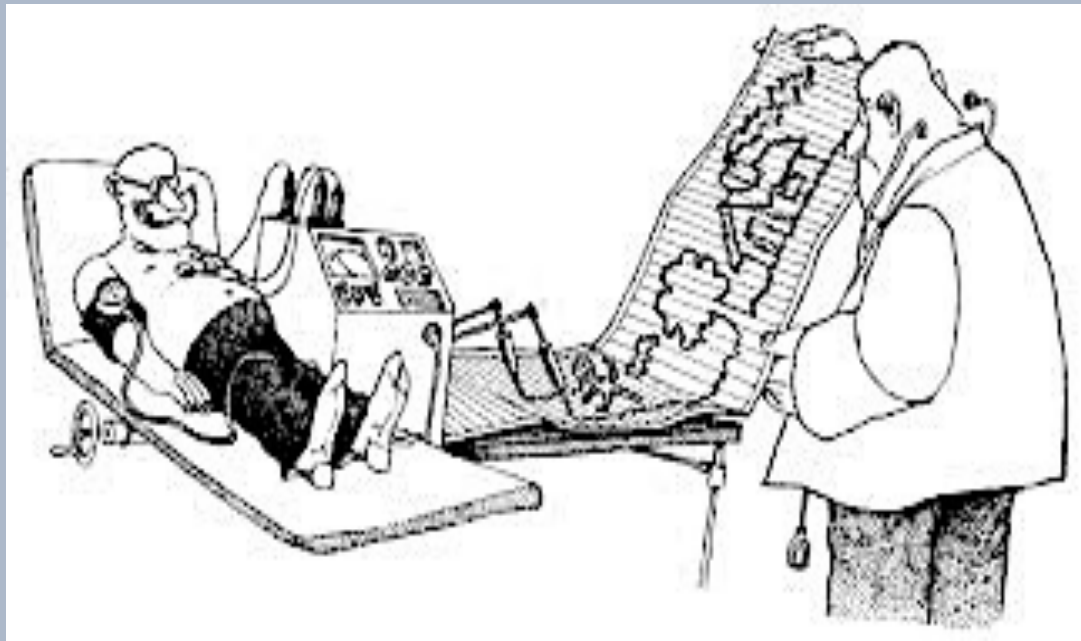
- PT/OT assessments on HaH candidates in the ED or floors are prioritized
- Education of PT/OT staff on HaH eligibility criteria and suitability
- Help identify candidates who are at highest risk of deconditioning if they remain in the hospital, opportunities to avoid SNF/rehab placement
- PT/OT services *continue while patient admitted to HaH* - in home assessments and therapeutic work
- Monitoring of step counts
- Appropriate DME supplies/equipment
- Fall prevention/detection/response

# Question or comments?



# Incorporating what matters most for patients in HAH

## Lessons Learned from the Complex Care Hub program in Calgary, Canada



*Joaquín Quíno*

Hospital at Home Users Group 4 Ms Webinar  
April 11, 2024

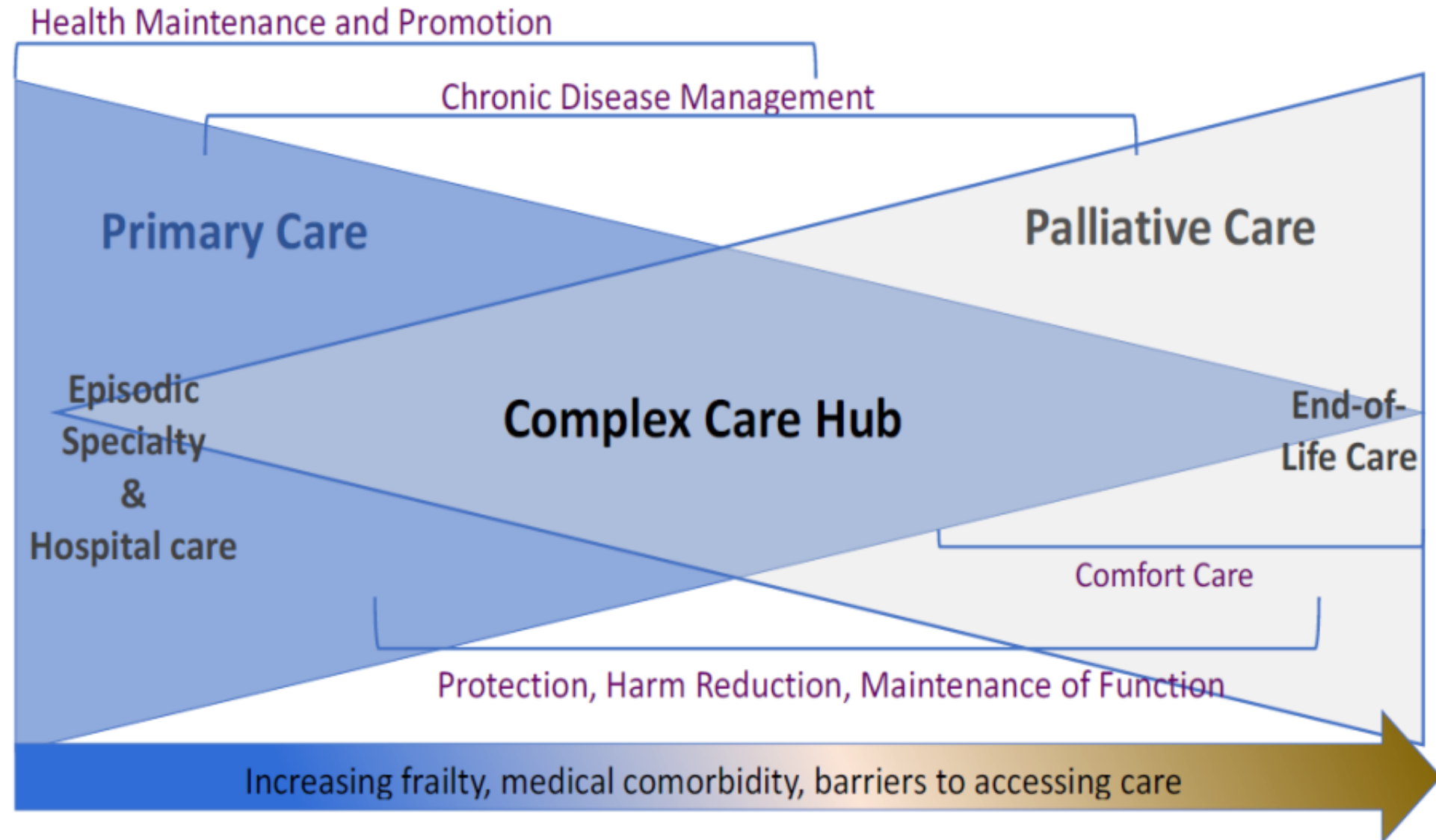
**Michelle Grinman MD FRCPC MPH**  
Deputy Section Chief, General Internal Medicine Division,  
Cumming School of Medicine, University of Calgary  
Scientific Director, Hospital Medicine Section, Medicine  
Strategic Clinical Network, Alberta Health Services,



# Objectives

- To describe how the development of the Complex Care Hub (CCH) program\* incorporated “what matters most” in HAH
- Briefly touch on patient, caregiver, provider experience related to what matters most in HAH
- Discuss lessons learned

**Figure 1: Schematic representation of the Complex Care Hub within the continuum of care as patients develop increasing frailty and medical complexity**



**Adapted from Feldman chronic disease management model and Bowtie Model of Palliative Care.**

# Components of CCH Care



## Complex Care Coordination

(complex care plan development, goals of care review, support with social determinants of health and barriers to care)



## Medication Management

(medication reconciliation, patient education, blister packing, support with access to restricted medications)



## Self Management Support

(use of digital remote patient monitoring, patient education on their condition, action plans)



## Provider Linkages

(specialist access 24 hrs/day; primary and community provider access)



## Primary Care Attachment

(Patients are attached to family doctor before discharge to ensure warm handoff of complex care plans)

# Hybrid In-person + Virtual Model

## HOSPITAL



- **Hospital Physician**
  - Directs care plan
  - Conducts Virtual/ clinic visits
  - Expedites work-ups
- **Nurse Navigator**
  - Intensive case management
  - Clinic interventions
- **Pharmacist**
  - Medication management
  - Patient education



- **Shared hospital EMR**
- **CP-MD Video consult**
- **Patient-MD cloud-based data transfer of physiologic data**
- **Patient-MD video conferencing**

## HOME

### Community Paramedic

- Assessment
- Med Rec (consults MD)
- Labs
- ECG
- IV medications
- Assessment of social determinants of health



Digital Remote Patient Monitoring  
→ Patient obtains physiologic data (vital signs, weight, glucose)



Hospital

Admission/ transfer to CCH from ED/ward



Acute arm

Acute issues resolved and case management needs addressed.  
Patient discharged.

Acute issues stable  
but needs extra case management

Subacute Arm

Case management completed.  
Patient discharged



Health Home

# CCH Patient/Caregiver

## Experience

**100%** felt the CCH team treated them with **dignity and respect**

**94%** felt **included in their care** decisions to the level they desired

**80%** felt **prepared to manage their conditions** upon discharge



“I got where I needed to be and I’ve been sober for 50 days”

-patient

“Best service ever within the health care system...felt looked after, cared for, and safe. ...”

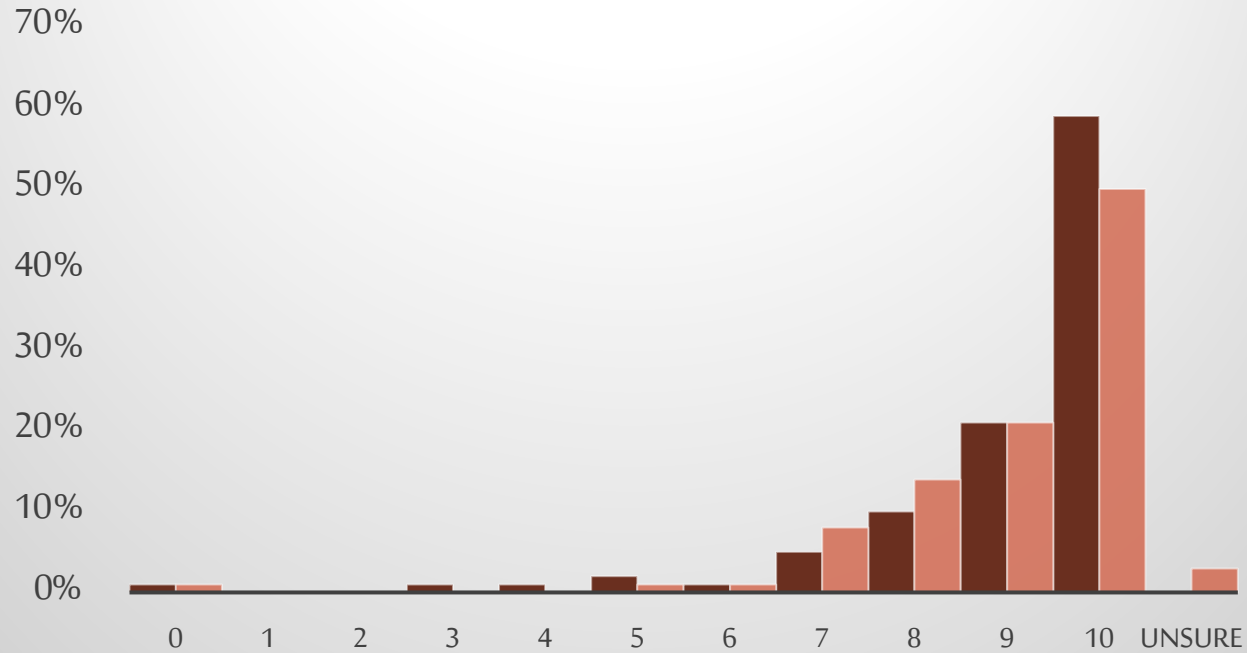
- patient

“Gave me time with my father and that’s time you don’t give back”

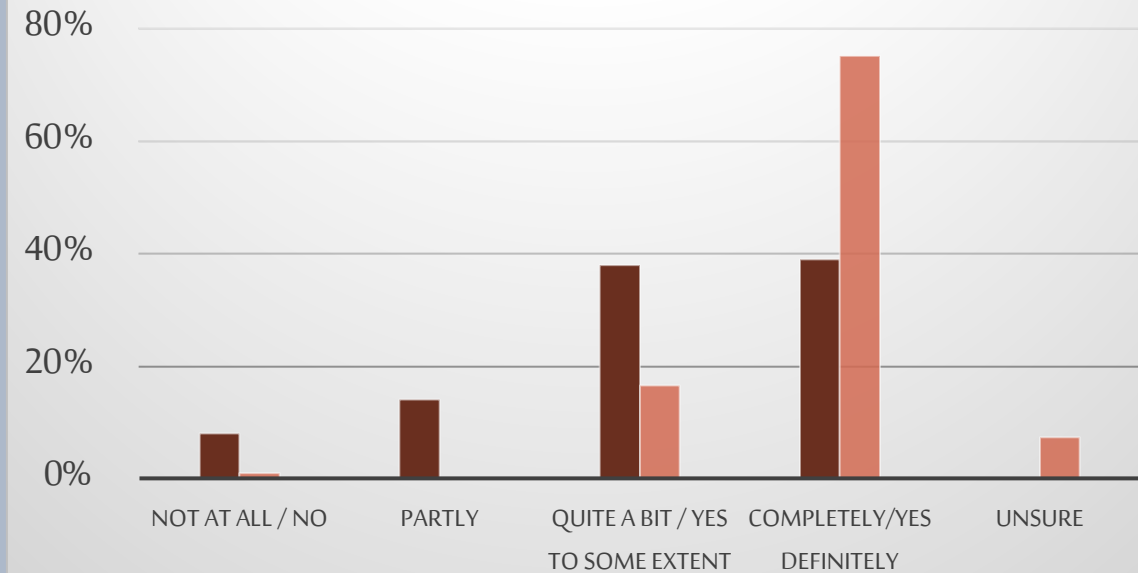
- caregiver

# CCH Patient Ratings of Helpfulness and Impact on Function

## Helpfulness of Program



## Support in Maintaining / Regaining Function and Independence



Not helpful ← → Helped Completely

Pre-pandemic: N= 173

Pandemic: N=169

# CCH Provider Experience



# 86%

---

of **care provider** survey responses (N=37) indicated that the Complex Care Hub had helped patients regain their function and independence **quite a bit** or **completely**.

*“After going through this program, I realized how much I never knew about my patients and that my care was never complete. I feel this program is wonderful and gives us an opportunity to help people in what they actually need. We need more resources. No wonder our system is so fractured.”*

*- physician*



# Lessons Learned



- Incorporation of the 5 M's and particularly understanding the factors that usually impact “what matters most” in the development of the program helped to:
  - Establish the culture of care and marked a difference from usual inpatient care
  - Inform rapid cycle changes to the program in response to patient and provider feedback
  - Improved patient function and independence in addition to supporting their medical issues.
  - Requires intensive case management for the vulnerable older adult / complex medical population.

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QUESTIONS

# Users Group Caregiver Experience Study

- *A team of researchers at the Icahn School of Medicine at Mount Sinai is looking to interview HaH caregivers to learn more about caregivers' experience and the range of equity challenges relevant to HaH practice, research and policy.*
- *To get involved, scan the QR code or contact [info@hahusersgroup.org](mailto:info@hahusersgroup.org)*



# 2024 Annual Meeting: Save the Date – October 17

|  |                      |  |
|--|----------------------|--|
| Hospital at Home Users Group                                       |                      |  |
| <b>2024 ANNUAL MEETING</b>   |                      |  |
| Down to the (Waiver) Wire,<br>What's Next<br>for Hospital at Home? |                      |  |
| <i>October 17</i>  | <i>11 am–5 pm ET</i> | <i>Virtual</i>   |

*The Hospital at Home Users Group Virtual Annual Meeting will take place **October 17**.*

# The HaH Users Group Webinar Series

*Finding Your People: Issues in Patient Identification, Recruitment and Referral*

*Looking Ahead: Hospital At Home Beyond the Public Health Emergency*

*By the Numbers: Financial Models, Value Propositions, and Projections for the Next Generation of Hospital at Home Programs*

*Hospital at Home for Cancer Care: Current Innovations, Opportunities, and Challenges*

*Building Your Dream Team: Strategies for Staffing Your Hospital at Home Program*

*Hospital at Home for COVID-19: What We've Learned and What We're Learning*

*Are We Ready?: Preparing Your Clinical Team For Delivering Hospital At Home Care*

*Measuring Up: Meeting Program Standards for Hospital at Home*

*What's Needed Next? Hospital at Home During the Extended Waiver and Beyond*

*Always Prepared: Ensuring Your Hospital at Home Program is Ready for Any Emergency, Large or Small*

*Nurses at the Forefront: Essential Clinicians in Hospital at Home Programs*

*Hospital at Home, Medicaid, and Equity: Lessons from Three States*

*Can We Deliver Skilled Nursing Facility Care at Home? Should We?*

*Go Home and Go Big: Scaling Strategies for Hospital at Home Programs*

*Family First: Prioritizing Caregivers in Hospital at Home*

*See the full list of webinars on the [Events](#) page at [HaHUsersGroup.org](#)*

# For More Information

- *Hospital at Home Users Group*  
<https://hahusersgroup.org/>
- *Hospital at Home Users Group Technical Assistance Center*  
<https://www.hahusersgroup.org/technical-assistance-center/>
  - *Featured Section – Resources for Family Caregivers*  
<https://www.hahusersgroup.org/technical-assistance-center/program-operations/#supporting-caregivers/>

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